



VisionCast 2026

Agenda
(Draft)

September 16–17, 2026

Dallas–Fort Worth, Texas

HOSTED BY

Global Medical Response
Office of Emergency Management
4400 Highway 121
Lewisville, Texas 75056

This event runs under Chatham House Rules.

Private Sector Emergency Management Association • psema.org

DAY ONE • WEDNESDAY, SEPTEMBER 16**8:30 AM****Welcome**

8:45 AM**Why One Table**

VisionCast 2026 opens with the question the entire program is built around. The problems on this agenda do not belong to any one company, agency, or sector, and none of them get solved from a single seat. This short opening sets the thesis, explains why the room is assembled the way it is, and lays out how the two days will run: whiteboards instead of slide decks, sessions sized to the problem, and Chatham House Rules so the conversation stays candid. Attendees leave this session knowing what is expected of them, because at VisionCast every seat is a working seat.

9:15 AM**Organizational Risk Management: Seeing Around the Corner**

Risk no longer arrives one threat at a time. Climate stacks on geopolitics, geopolitics stacks on supply chain, supply chain stacks on cyber, and a risk register built for single events stops describing the world the business is actually operating in. This session examines how leading organizations are rebuilding risk management for compounding threats: how risk is being structured today, who owns it, how it reaches the executive table, and where the honest gaps sit. The room builds a shared picture on the whiteboard rather than reviewing someone else's framework, and leaves with a clearer view of what peers are doing, what is working, and what quietly is not.

10:45 AM**Networking Break**

11:00 AM**What the Research Is Telling Us**

PSEMA's research work meets the practitioners who live the risks. Part One puts the research in front of the room and asks the people in it to pressure-test what holds up: where the findings match operating reality, where they do not reach, and what the private sector already knows that has never made it into a paper. The work looks at continuity and critical infrastructure in remote, austere environments served by long and thin supply lines, which is a description that fits far more of the map than most planning assumes. Bring the assumption that turned out to be wrong in the field.

12:00 PM**Working Lunch**

1:00 PM**What the Research Is Telling Us**

Part Two turns from findings to direction. Which questions deserve the next study, which partners belong at the table, and how does a research finding become something a member organization can actually use on a Monday morning? PSEMA is building research partnerships across federal, academic, and analytic institutions, and the agenda that comes out of them is not set. This is the session where the room decides what gets studied next, which is a rare position for practitioners to be in. Two blocks with lunch in between is deliberate. This is a conversation, not a briefing.

2:00 PM**UNT Department of Emergency Management & Disaster Science Faculty**

A roundtable with faculty from the University of North Texas Department of Emergency Management and Disaster Science. Five academics and pracademics give an overview of the department and the research underway there, then turn the session over to discussion. Most of the block is built for exchange rather than presentation, which means the people studying this field and the people living it get an unusually long stretch of time facing each other. If you have ever wanted to tell a researcher what the literature is missing, this is the seat to be in.

3:30 PM**Networking Break****3:45 PM****North Central Texas Council of Governments**

A presentation and roundtable on the role of a council of governments in regional preparedness, told through a live example. NCTCOG carried planning, exercise, and operational support for FIFA World Cup across the region and is now working demobilization. The session covers how the region coordinated across dozens of jurisdictions and private partners, what the exercise program surfaced beforehand, and what the demobilization phase is teaching that the planning phase did not.

4:30 PM**Day One Recap****6:00 PM****Networking Dinner**

The Rack House on Lake Lewisville

DAY TWO • THURSDAY, SEPTEMBER 17**8:00 AM****Day One Recap**

8:15 AM**Building the PSEMA Training Program**

The longest block on the agenda, and the most hands-on. PSEMA is building a training program to deliver year-round, and this is the session where members shape it: what should be taught, in what format, at what depth, and for whom. Private-sector practitioners lead the design, with nonprofit and government partners at the table because the coordination problems cross those lines in practice. Expect an unfinished whiteboard at the start and a working outline at the end, covering course priorities, delivery method, and the sequence of what comes first. Members who spend this block in the room are shaping what PSEMA teaches for years to come.

10:15 AM**Networking Break**

10:30 AM**When the Ground Shifts: Evacuating People in an Unexpected War**

A deep dive into the scenario no continuity plan wants to open: a geopolitical rupture that strands employees, contractors, partners, or operations abroad with little warning. Who makes the call to move people? Who pays? Whose authority governs at the border, and what happens when commercial aviation stops and the embassy line is busy? This working session maps the hand-offs among companies, governments, insurers, and logistics partners, then tests which of them only function if they were built before the crisis. It is the clearest example of a one-table problem. No single organization holds all the pieces, and the coordination cannot be improvised once the ground has already shifted.

12:00 PM**Working Lunch**

Lunch on Day Two doubles as a look inside the building. Our host, Global Medical Response, opens the National Command Center for tours: the floor where a national medical transport network is coordinated in real time. Very few private-sector operations centers of this scale are open to visitors.

1:30 PM**Association of Continuity Professionals: North Texas Chapter**

A presentation and roundtable on the Association of Continuity Professionals and its North Texas chapter, which has held a working membership together for more than forty years. Chet Bojarski walks through what ACP is, how the chapter has sustained engagement across four decades of turnover and changing risk, and the ways it draws the local business community into continuity work. The session closes on the chapter's upcoming Resiliency Games tabletop and opens the floor for discussion.

2:15 PM**Protecting our Houses of Worship (PHOW)**

Chet Bojarski facilitates a presentation and roundtable discussion on Protecting our Houses of Worship and the work of bringing security and resilience planning to faith-based organizations. The session covers how PHOW has built trust with congregations, what has proven effective in moving them from awareness to preparedness, and where the effort is headed next. Faith communities sit at the center of neighborhood response and recovery, and they are among the least resourced organizations at any table.

2:45 PM**Networking Break****3:00 PM****Locked Out by the Climate: When Your People Can't Reach the Work**

Not every disruption destroys a building. Extreme heat shutting down European offices, flooding that cuts the last mile to a facility, wildfire smoke closing an entire region: the site survives, but the workforce cannot reach it or safely occupy it. This session works through what continuity looks like when the constraint is access rather than damage. Facilities, HR, security, continuity, and public-sector partners bring their pieces to the same whiteboard and work the practical questions. Who is told to stay home, and on what trigger? How are pay and duty-of-care obligations handled? What work shifts, what stops, and how does the decision reach people before they are already on the road?

4:30 PM**Where the Table Goes Next**

The closing conversation turns two days of discussion into commitments. What did the table agree needs building, who is carrying which piece, and what happens between now and the next time this group is in a room together? PSEMA will also lay out what is planned heading into a milestone December, as the Association marks five years of business helping business. The session is built to send people out with next steps rather than notes, and with a plain answer to the question the event opened with: this is what one table produces.

5:00 PM**VisionCast 2026 Comes to a Close**